

2024-2025 ANNUAL REPORT

The Dream Realized

– A new chapter begins



















The Dream Realized A now chapter begins



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This past year has been an extra special one, marked by a powerful push to the finish line—and beyond it.

Together, we have raised \$36,475,518, marking the official closing of our *Dream Big* campaign, and we owe our incredible success to you. Since 2020, you've stood by our side. Through every challenge, your generosity has transformed bold ideas into breakthroughs. Together, we're not just shaping the future of medicine, we're redefining it. And our journey is only just beginning.

2024-2025 was a year marked by impact, rooted in solidarity, and driven by innovation. Our community came together like never before, and we're excited to share the stories that showcase the true strength of your generosity.

Your support has cemented the MUHC Foundation's role as a leader in health care innovation—on the cutting edge of science and patient care. With your help, we are turning hope into healing and blue-sky ideas into action. We're advancing care that is people-centred, data-informed, and fueled by your belief in our mission to find the cures of tomorrow.

Thank you for always choosing the MUHC Foundation. As we look beyond our big dream for patient care and research, know that there is no one we would rather embark on this new and exciting chapter with than you.

Together, we are building the future of health care —and it starts right now.

With heartfelt gratitude,



Marie-Hėlène Laramėe President and CEO, MUHC Foundation



Maria Della Posta Chair, Board of Directors, MUHC Foundation

A MESSAGE OF

Gratitude from our leadership



Chairman, Board of Directors of the Establishment-MUHC



President and Executive Director, MUHC

Our success in 2024-2025 is a testament to our shared commitment

Over the last five years, the MUHC Foundation and its dedicated *Dream Big* campaign co-chairs galvanized members of our community to contribute to transformative initiatives in health care. The ambitious campaign raised over \$200 million and this sum is now encouraging excellence and innovation across the McGill University Health Centre (MUHC).

Indeed, thanks to your generosity, the Foundation is helping the MUHC to make a local to global impact by accelerating meaningful research, attracting and retaining people who are the best in their respective field, acquiring the latest technologies and equipment, and anticipating the changes needed to manage effectively future health challenges.

The MUHC, an establishment of Santé Québec since December 2024, remains proud and determined to push the boundaries of knowledge and practice in health care. Our achievements in 2024-2025 reflect the shared commitment of every individual who contributed to our goals and the hard work of the MUHC Foundation to promote our priorities. We are incredibly fortunate and grateful, and hope we will be able to count on the continued support of our community.

With much appreciation,

The End of a Campaign

—The beginning of a new era

This year marks a historic milestone for the MUHC Foundation: the successful close of our *Dream Big* campaign. With your generosity and vision, we surpassed our \$200 million goal—an achievement that will transform health care for generations to come.

More than a campaign, *Dream Big* was our bold commitment to the future of medicine. Together, we have fixed broken hearts through cutting-edge cardiac research, advanced lifesaving precision cancer research, helped people breathe easier by supporting breathtaking respiratory research, and solved some of humanity's deadliest puzzles like rare and genetic diseases—by investing in innovation on the cutting edge of science.

As the largest funder of the McGill University Health Centre's research institute (The Institute) after the government, the MUHC Foundation plays a pivotal role in driving these breakthroughs. Your generosity fuels discoveries that would not be possible otherwise.

But the impact doesn't stop there.

This year, your donations funded scholarships and research awards that are supporting the next generation of health care leaders. You helped bring state-of-the-art surgical simulation technology to the MUHC, ensuring that clinicians can train with precision before stepping into the operating room. You supported researchers who are growing heart tissue in the lab, testing therapies on lab-grown tumours, and pushing the boundaries of personalized medicine—because every patient deserves a treatment plan as unique as they are.

As you read this report, we hope you feel a profound sense of pride. These pages are filled with stories of purpose and progress, and they are proof of what we can accomplish when we come together as a community.

Thank you for helping us change the course of lives and the future of medicine. The *Dream Big* campaign may have ended, but the momentum you've created is just beginning.

Together, we've transformed that momentum into a lasting movement.

Marc Parent

Former Chief Executive Officer, CAE

Suzanne Legge Orr

Director and Community Leader

Jean Charest

Partner, Therrien, Couture, Joli-Coeur Former Premier of Québec



\$203,596,096

102%

\$36,475,518 Total amount raised in 2024-2025 27.369 Number of gifts received from 14,276 donors \$34,493,794 **Total disbursed** to the MUHC

Disbursements

\$18,903,400 Research \$4,440,000

\$7,809,600 Patient Care \$3,340,794

Your Stories. Your Impact.

End Cancer as a Life-Threatening Disease

Together, we're re-defining the future of cancer care

Each year, thousands of Canadians are diagnosed with cancer. At the McGill University Health Centre (MUHC), world-leading researchers are rising to this challenge and thanks to our generous donors, they are making breakthroughs that once seemed like science fiction.

Through your generous donations to the *Dream Big:* End Cancer campaign, the MUHC Foundation is funding lifesaving research in precision oncology, which treats cancer based on each patient's unique biology. Thanks to your support, MUHC researchers are exploring groundbreaking innovations—from liquid biopsies that detect cancer through a simple blood or saliva test, to lab-grown tumours that allow for testing therapies outside the body.

Your support empowers experts like Dr. Julia Burnier, who is transforming cancer screening with non-invasive liquid biopsy, and Dr. Peter Metrakos, who is developing targeted therapies to stop cancer from spreading to the liver. At The Institute, cancer specialists work across disciplines to ensure a holistic, personalized approach to treatment—powered by resources like The Institute's cancer biobank, a critical tool for decoding the disease. Think of the biobank as a library for cancer researchers, with every sample unlocking a world of secrets, and shedding light on possible treatments that will save lives.

None of these advancements would be possible without you. Your generosity gives researchers the tools to detect cancer earlier, treat it more effectively. and ensure patients not only survive, but thrive.







"The Institute is home to one of the largest adult cancer research programs in the country. Your donations to the MUHC Foundation are directly funding innovative clinical trials that are offering patients more chances and extending lives. Our big dream is to convert cancer into a treatable disease, and your support fuels this vital research."

— **Dr. Rhian Touvz**, Executive Director and Chief Scientific Officer, The Institute.

Raymond's second chance at life

Your support of the MUHC Foundation's \$200M Dream Big: End Cancer campaign has served as a lifeline for cancer patients at the MUHC. From cutting-edge research to highly personalized care, patients are gaining access to lifesaving treatments that were once out of reach.

One such patient is Raymond Cheslock, who arrived at the MUHC in 2019 after an aggressive leukemia diagnosis and a failed round of chemotherapy elsewhere. With his prognosis grim, Raymond turned to Dr. Gizelle Popradi, a hematologist at the MUHC who specializes in complex blood cancers. Despite a life-threatening infection and low odds of success, Dr. Popradi came up with an innovative treatment plan that succeeded in inducing remission—but that was only the beginning.

Raymond's next step was a stem cell transplant, a complex but promising procedure that reboots the body's immune system using donor cells. On his birthday in 2020, he received the lifesaving transplant. Five years later, he remains cancer-free.

The MUHC's Cellular Therapy Laboratory is at the forefront of regenerative medicine, such as stem cell transplants, developing therapies on the cutting edge of science. Behind Raymond's recovery is a story of medical innovation, compassion, and groundbreaking science—all made possible by your vital support.





Infection & Immunity (MI4): **Solve Humanity's Deadliest Puzzles**

On the front lines of the world's silent pandemic

Antimicrobial resistance (AMR) is referred to as the world's silent pandemic because it's the greatest health threat facing humanity today. Without effective antibiotics, even the most routine medical procedures like surgery or treating a simple infection—could become life-threatening. Experts warn that by 2050, we could enter a post-antibiotic era unless urgent action is taken—but experts at the McGill AMR Centre. founded and directed by Dr. Dao Nguyen, are working around the clock to change this course.

Your contributions to Dream Big: Solve Humanity's Deadliest Puzzles are driving critical research, accelerating innovation, and training the next generation of experts who will lead the charge against drug-resistant infections Across multiple disciplines—from microbiology and medicine to engineering and environmental science researchers are working together to develop new ways to prevent, detect, and treat infections before they become untreatable.

Your support has further enabled the AMR Centre's experts to focus on what matters: sharing knowledge on a global scale, shaping public policy, and raising awareness about this silent but growing threat. You are

We know with certainty that the battle against AMR is a race against time. But we're making more progress than ever before—and we owe it to you.

helping build a future where medicine remains effective

and safe for generations to come.







— **Dr. Marcel Behr.** Director of MI4.

Getting to the root of disease with Dr. Dana Small

Thanks to your support of *Dream Big: Solve Humanity's* Deadliest Puzzles, world-renowned neuroscientist Dr. Dana Small has joined the MUHC to lead the groundbreaking Brain and Metabolism Initiative.

Many of the world's most devastating diseases—heart disease, diabetes, cancer, even Alzheimer's—may share a common root: the connection between the brain and the body. Dr. Small's research explores this powerful link, investigating how the brain and metabolism interact to drive chronic illness.

For Dr. Small, the unique proximity of the MUHC hospital and The Institute offers an exciting opportunity to move the science from the lab to the bedside, benefiting the patients who need it most. Sitting at the intersection of two fields, her work is redefining how we think about disease and its causes. From studying how modern diets influence brain function and behaviour, to uncovering early signs of metabolic dysfunction, this initiative is paving the way for better prevention, treatment, and public health policy.

This initiative represents the world-class innovation that sets the MUHC apart, and it's why Dr. Small chose The Institute as her home to build the science that could change how we understand—and treat—these deadly conditions. Thank you for making it possible.





Dream Big: Breathe Easier

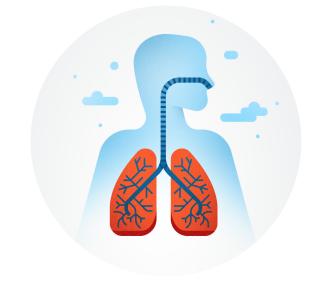
The Living Lab: Where innovation meets excellence in patient care

Your donations to *Dream Big: Breathe Easier* are driving groundbreaking innovation in respiratory research at the MUHC. Led by Dr. Basil Petrof, the Living Lab is revolutionizing how experts at the Montreal Chest Institute (MCI) understand and deliver care.

By collecting thousands—and eventually millions of real-time data points from patients, the Living Lab uncovers subtle biological signals that would otherwise go undetected. Using advanced AI, researchers can identify hidden patterns, such as how genetic differences affect treatment outcomes or how changes in sleep may signal early decline in lung function.

Recently recognized as a model program by the MUHC Research Ethics Board, the Living Lab is laying the foundation for highly personalized, preventive respiratory care—and serving as a blueprint for research across The Institute.

Did you know that innovation at the Living Lab goes beyond clinic walls? Through wearable technologies, the Living Lab enables continuous monitoring of patients at home—tracking heart rate, breathing, sleep quality, and more. This "hospital at home" model enhances early intervention, prevents complications, and empowers



patients in their own care. It also eases pressure on the health care system by reducing emergency visits and hospital stays.

With your support, we've not only fueled breathtaking respiratory research and breath-giving care—we're helping patients breathe easier and live longer.



"Thanks to your incredible generosity, the MCI remains at the forefront of respiratory medicine, bringing together world-class care and groundbreaking research under one roof. Your support ensures that we continue to advance this vital field, offering hope and improving the quality of life for countless individuals by helping them breathe easier."

— **Dr. Ron Olivenstein,** Director of the MCI and MUHC Respiratory Division

Dr. Darcy Wagner is shaping the future of lung care

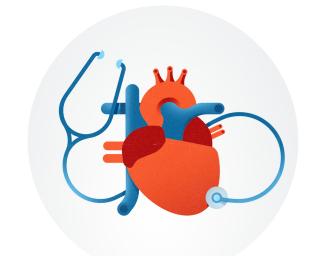
Your donations to Dream Big: Breathe Easier have made it possible for the MUHC to recruit world-renowned bioengineer Dr. Darcy Wagner—a true game changer for respiratory care at the Montreal Chest Institute (MCI).

Dr. Wagner is a rare kind of problem solver. She is renowned for her out-of-the-box ideas and for being uncompromising in her pursuit of groundbreaking treatments for severe lung diseases like COPD. For many patients, lung transplantation remains the only effective option—but donor shortages and the high risks of invasive surgery make it inaccessible for most. Determined to change that, Dr. Wagner is pioneering the use of 3D bioprinting and regenerative medicine to build functional lung tissue outside the body. Her goal is to offer safer, personalized alternatives to transplantation by using a patient's own stem cells to repair or replace damaged lungs.

This mission is deeply personal. At just 16, Dr. Wagner lost her best friend, who passed away waiting for a kidney transplant. Today, she's working to ensure no family has to experience a similar, preventable loss.

Thanks to your support, Dr. Wagner and her team are bringing hope to patients and helping shape the future of respiratory medicine—right here at the MUHC.





Innovation is at the heart of the **MUHC's cardiology department**

Fix Broken Hearts

Heart disease is the leading cause of death worldwide, but thanks to your generosity, the MUHC Foundation is helping to change that. Through our \$50M *Dream Big:* Fix Broken Hearts campaign, your donations are fueling groundbreaking research at the MUHC that is transforming the future of heart health.

Under the leadership of Dr. Atul Verma, the Cardiology Department is home to some of the brightest minds in the field. Dr. Judy Luu, women's heart health specialist and Director of the Cardiac MRI Research Program. leads P.O.W.E.R.—Women's Health Prevention Hub, a research initiative providing personalized, equitable, and evidence-based prevention integrating cardiac clinical care, research and innovation. Dr. Patrick Lawler, Harvard-trained Director of the Coronary Intensive Care Unit, studies inflammation and vascular biology to uncover the root causes of cardiovascular disease and translate these discoveries into new therapies. Dr. Mark Liszkowski, Director of the Heart Failure and Heart Transplant Program, is advancing research into innovative treatments for patients with advanced heart disease.

Your support makes this work possible—attracting top talent, funding state-of-the-art equipment, and enabling studies that push the boundaries of what's possible in cardiac care. The MUHC's close integration of hospital and research institute accelerates the journey from discovery to treatment, ensuring new knowledge quickly benefits patients.

By investing in the MUHC Foundation, you are driving research that will save lives and create a future where no heart is beyond repair. Together, we have built a world-class centre for heart health—right here in Montreal.





"Donations to *Dream Big: Fix Broken Hearts* have helped position the MUHC as a global leader in heart health. Thanks to you, our specialists can focus on what matters most: cutting-edge research and raising the standard of care for Canada's #1 killer—heart disease."

— **Dr. Atul Verma,** Director of Cardiology, MUHC.

A new cardiac centre of excellence

Every day, more than 200 Canadians die from heart disease or stroke. Thanks to the generosity of MUHC Foundation donors, a major step forward in combating this crisis has arrived: a state-of-the-art electrophysiology (EP) laboratory at the MUHC's Glen site.

Equipped with the latest technology, the EP lab allows cardiologists to diagnose and treat complex arrhythmias -irregular heartbeats that can lead to stroke, heart failure, or sudden cardiac arrest—more quickly and effectively. Your donations helped raise \$6 million to bring this lifesaving resource to Montreal

Electrophysiology focuses on the heart's electrical system, mapping problem areas and delivering treatments like ablation, pacemakers, and defibrillators. In addition to proven methods, MUHC experts are pioneering pulse field ablation (PFA), a new non-thermal technique that targets abnormal cells with precision while minimizing risk to surrounding tissue. The MUHC is the only centre in the Americas partnering with six companies to develop and study this promising technology.

The lab's integration within the Glen's comprehensive care environment means patients with multiple health conditions benefit from coordinated expertise in oncology, transplant, women's health, cardiac surgery and prevention.

This setting also supports leading-edge research, with one of the highest clinical trial recruitment rates in the world-ensuring patients are among the first to benefit from innovation.

This new centre of excellence is a testament to what is possible when a community comes together. With your support, we are not only treating today's patients but advancing the science that will save lives for generations to come.









The Carole Epstein Foundation supports world-class talent in gynecologic oncology

Thanks to the Carole Epstein Foundation, the MUHC Foundation is proud to support the DOvEEgene project, which is transforming early detection for ovarian and endometrial cancers. Carole Epstein, who battled ovarian cancer with unyielding strength, was determined to improve the lives of women, particularly those affected by ovarian cancer.

In 2007, the Carole Epstein Foundation began supporting Dr. Lucy Gilbert's DOvEEgene project, an innovative early detection test that is changing the standard of care for gynecological cancer screening. This collaboration is bringing new hope to women at risk of ovarian and endometrial cancers, known as the silent killers, as they are often detected too late.

The Carole Epstein Foundation also helped recruit Dr. Reitan Ribeiro, a renowned gynecologic oncologist from Brazil, to the MUHC. Dr. Ribeiro's expertise in treating metastatic gynecological cancers and pioneering techniques, such as uterine transposition, is already making a groundbreaking impact on cancer prevention and treatment in Quebec. Through the Carole Epstein Foundation's support of DOvEEgene and the recruitment of top experts like Dr. Ribeiro, the MUHC Foundation is honoured to be part of this revolutionary moment in women's health.

"You believed in the vision. You invested in the science. And now, together, we are making history in women's cancer care."

— **Dr. Lucy Gilbert,** Director of Gynecologic Oncology, MUHC and Founder of DOvEEgene.



















- Other initiatives funded by you in 2024-2025

Leading the Charge in Women's Health

We did it: Launching Quebec's first referral centre for complex endometriosis

Thanks to your support, the MUHC Foundation is proud to back the transformative work being done at EndoCARES, Quebec's first multidisciplinary referral centre for complex endometriosis. Endometriosis affects one in every ten women, yet it remains underdiagnosed, causing many to suffer in silence for years. The new EndoCARES clinic, led by Drs. Dong Bach Nguyen and Andrew Zakhari, offers personalized, patient-centred care that brings together experts in gynecologic surgery, fertility, radiology, and other

support, the team is developing a research database of the disease. The clinic is also expanding to include pelvic physiotherapy, nutrition counseling, and psychological support, ensuring all aspects of care are addressed.

The impact of EndoCARES extends beyond the clinic, as Drs. Nguyen and Zakhari advocate for a national action plan to better support endometriosis patients. Thanks to your contributions, we are leading the way in women's health, positioning Quebec as a leader in the field. EndoCARES exemplifies what we can achieve together—an ongoing commitment to providing worldclass care and advancing the future of women's health.

EndoCARES is not just providing groundbreaking treatment—it is driving innovation in research. With your and tissue biobank, key to advancing our understanding "Thanks to your support, the EndoCARES team can focus on what matters most: our commitment to patient-centred care and our multidisciplinary approach to endometriosis. Our program exemplifies the highest standard of care for this condition, which is something we are very proud to offer in Quebec."

— **Dr. Dong Bach Nguyen,** Co-Director of EndoCARES.

Bringing Quebec's voice to the national conversation on women's health

Your belief in advancing women's health is transforming care—here in Quebec and across the country. This year, that commitment reached a new milestone as the MUHC Foundation joined Women's Health Collective Canada (WHCC), bringing this powerful national alliance to Quebec for the first time.

Women's health research has been historically underfunded, leaving too many conditions misunderstood and undertreated. With your support, the MUHC Foundation is changing that by funding innovative projects that close critical gaps in care and representation. Joining the WHCC allows the MUHC Foundation to amplify this work on a national stage, collaborating with leading health foundations to drive research with real-world impact.

Your donations already power groundbreaking initiatives at the MUHC, including P.O.W.E.R.—Women's Health Prevention Hub, a research initiative providing personalized, equitable, and evidence-based prevention integrating cardiac clinical care, research and innovation; Endo-CARES, which advances early detection and treatment for endometriosis; and Promoting Indigenous Canadians' Self-determination in the Adoption of Liquid Biopsy in Cervical Cancer Screening, a project increasing access to cancer screening and culturally safe practices for Indigenous women in northern Quebec.

By uniting with WHCC, we can share our expertise, learn from others, and accelerate progress for women everywhere. This important step was the precursor to the launch of our Forward Fund: For Women's Health campaign in May 2025, which will further fuel research and innovation for women's health at the MUHC.

Because of you, the MUHC Foundation can bring Quebec's voice—and your commitment—to the national conversation on women's health, ensuring that every woman, no matter where she lives, has access to the best possible care.





Palliative Care: Embracing Life at Every Moment

"To see the values I've championed in palliative care take root and grow fills me with immense pride."

— **Dr. Balfour Mount,** Retired Surgical Oncologist, Founder of Palliative Care in North America.

Leave a Legacy

"We are deeply grateful that so many families choose to entrust us with their legacy. It's a profound responsibility to help keep their memories alive through meaningful impact that endures for years to come."

— Marie-Hélène Laramée, President and CEO of the MUHC Foundation.

Honouring Dr. Balfour Mount and McGill's legacy of palliative care

Fifty years ago, Montreal surgeon Dr. Balfour Mount founded the world's first palliative care unit at the Royal Victoria Hospital, now part of the MUHC. Inspired by Dame Cicely Saunders' hospice movement in the UK, Dr. Mount revolutionized medicine by shifting the focus from solely treating disease to addressing the physical, emotional, social, and spiritual needs of patients and their families. His work made "palliative care" an internationally recognized term and positioned Montreal as a global leader in the field.

Today, his legacy continues through Dr. Justin Sanders, Director of the Division of Supportive and Palliative Care at the MUHC and Kappy and Eric M. Flanders Chair of Palliative Care at McGill University. Dr. Sanders is building a modern identity for palliative care—one that honours its history while advancing research, training, and patient-centred programs. His work emphasizes the power of relationships between patients and physicians, rooted in trust, honest communication, and compassion.

In 2025, the MUHC Foundation launched the \$3 million Embrace Life at Every Moment campaign, and we are especially grateful to Paul Marchand and Lucy Riddell, both members of the Foundation's Board of Governors, who each donated \$50.000. Their gifts are fueling innovative research, expanding specialized training, and enhancing programs that bring dignity and comfort to patients and their loved ones.





Geoffrey Wormell's \$1 million legacy gift fuels liquid biopsy research

A legacy gift—also known as a planned gift in your will—is a simple yet powerful way to make a lasting difference. By leaving a specific sum or percentage of your estate, you can create impact beyond what might be possible in your lifetime, shaping the future of health care for generations to come.

The late Geoffrey Thomas Wormell did just that. Through the MUHC Foundation's Legacy Giving program, Mr. Wormell left an extraordinary \$1 million gift to fund liquid biopsy research at The Institute. This innovative, non-invasive tool detects microscopic signs of cancer through blood or saliva, enabling earlier diagnosis, more personalized treatment, and better patient outcomes.

Born in England and raised in Winnipeg, Mr. Wormell earned a degree in Mechanical Engineering from the University of Manitoba and an MBA from McGill University. His career with SNC Lavalin brought him to Montreal, where he built a life with his wife. Micheline Leduc. and nurtured a close relationship with his nephew, Jean-François Leduc. After losing his father to cancer at 49. Jean-Francois found in his uncle a mentor and father figure—someone who valued giving back and lived humbly, always finding joy in helping others.

Upon his passing, Mr. Wormell's wish to support health



care in Quebec was honoured by Jean-François. His remarkable generosity is now driving cutting-edge research that will save lives.

Because of donors like Mr. Wormell, we can invest in innovations that bring us closer to a future where cancer is detected earlier and treated more effectively.

Four former patients lead the Women's Health **Campaign Legacy Fund**

Making an impact together, four inspiring women— Valerie Aitken, Pamela Georges, France Mailloux, and Susan Balogh—are giving during their lifetime as well as leaving a gift in their will. This support makes an immediate difference today while building a legacy for tomorrow.

With decades of experience as professionals and advocates, Valerie, Pamela, France, and Susan are committed to building the future of women's health at the MUHC through the Women's Health Campaign Legacy Fund.

These four women are paving the way for groundbreaking research, new educational opportunities, and more equitable health for every single patient who walks through the MUHC's doors. Grounded in their shared gratitude for the care they've received at the MUHC. they show us what's possible when compassion meets action and community.

As grateful patients and passionate health care advocates, these four women are not only investing in the MUHC Foundation—they are shaping the future of care for generations of women to come.

Community Giving



Hospital Hero

In 2024-2025, our Hospital Hero Program has continued to shine a light on the extraordinary people who make exceptional care possible. For over five years, patients and families have honoured thousands of health care workers—from behind-the-scenes administrative staff to the nurses and doctors at the bedside —by making a gift in their name. These heartfelt tributes not only celebrate those who go above and beyond but also help improve care throughout the MUHC, inspiring our heroes to keep delivering the compassionate, personalized treatment you or your loved one experienced.



"Receiving a Hospital Hero pin creates a truly special connection. As an oncologist, I enter people's lives during a very stressful time. I care for cancer patients and women who have endured so much, and being able to make a difference in their journey means the world to me."

— **Dr. Annie Leung,** MUHC Gynecologic Oncologist.

Personal Fundraisers

A new year brings new stories of hope, gratitude, and generosity through the MUHC Foundation's Personal Fundraising Pages (PFP). These custom fundraisers empower our community to support the causes that matter most—whether in memory of a loved one, to mark a milestone, or simply to give back. PFPs are a chance for our community to get creative—designing pages that reflect the passions and personalities of their loved ones. From runs and rides to head shaves, musical performances, sporting events, and academic scholarships, every page tells a unique story and represents a commitment to better health for all. In 2024–2025, your fundraisers have fueled groundbreaking research, advanced innovation, and enhanced patient care across the MUHC. Together, we are building a healthier future.





Giving in Memory

The MUHC Foundation's In Memoriam Giving Program offers a deeply meaningful way to honour the life of someone special. When a loved one passes, making a gift in their name is a lasting tribute that reflects their values, their generosity, and the impact they had on those around them. It is a powerful gesture that gives back to the community while honouring their memory for years to come. Each gift made through this program creates a legacy of care that supports patients, advances research, and strengthens health care for all. In 2024–2025, donations to this program have helped advance groundbreaking research, drive lifesaving innovation, and improve compassionate patient care across the MUHC. Together, these tributes are making a lasting difference and honouring lives in the most meaningful way.



Year-End Campaign 2024

28 Seconds. A World of Impact. \$365,172 from 1526 donors

The MUHC Foundation's 28 Seconds. A World of Impact holiday campaign showed how even the smallest moments can create lasting change. In just 28 seconds, supporters made choices that fueled research, innovation, and life-saving care. Thanks to a generous matching gift from the MUHC's Department of Medicine, every donation was doubled—making those 28 seconds twice as powerful. Funds advanced clinical trials, equipped care teams with cutting-edge technology, and supported early-stage research shaping tomorrow's treatments. Together, our community proved that when you make your 28 seconds count, you can help create a world of change.



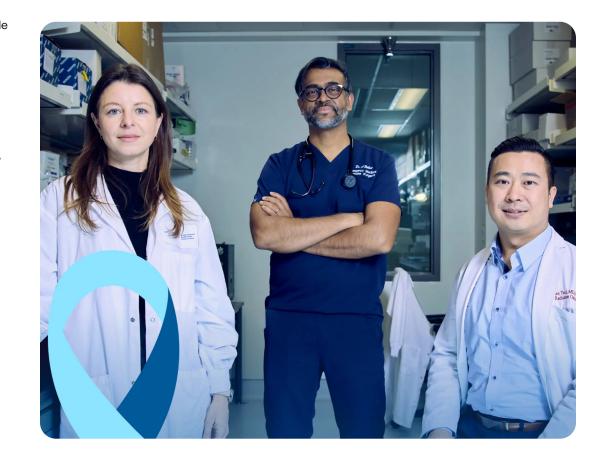


"With the collective strength of our generous community of donors, we're not just advancing care—we're pushing the boundaries of medicine, forging new frontiers in research, and securing the leaders who will shape the future of health care for generations to come."

— **Dr. Marc Rodger,** Chair, Department of Medicine, MUHC.

World Cancer Day 2025: Redefining Life After Diagnosis

In 2014, while leading Canadian National Railway, Claude Mongeau was diagnosed with a rare laryngeal cancer and treated at the MUHC. Following lifesaving surgery, he turned to philanthropy, directing support from the Mongeau Family Foundation to liquid biopsy research —a breakthrough in early cancer detection and personalized care. For Claude, his support is deeply personal, as he knows that every dollar donated to the MUHC Foundation fuels lifesaving progress in precision cancer research. On World Cancer Day 2025, Claude helped us spread awareness by sharing his story of hope and survival with the MUHC Foundation community. Joining the fight, Heritage MD generously doubled all World Cancer Day donations up to \$25K, driving research that is transforming cancer care and giving patients better treatments, more time, and renewed hope.



In the Hospital





At the MUHC, more than 800 volunteers bring warmth and compassion to the hospital every day. Whether they're helping patients navigate the hospital, serving them coffee/tea and baked goods, or simply being a friendly face in a moment of uncertainty, these special volunteers make patients and their families feel at ease during some of their most challenging times.

Your donations to the MUHC Foundation support these volunteers by ensuring they have the resources to continue their essential work. Supporting the hospital's volunteers also helps health care teams focus on what they do best: delivering world-class medical care. Volunteers extend their impact beyond the hospital by assisting the Foundation during many of its fundraising events, strengthening the connection between care and community.

Our Foundation is proud to stand behind these volunteers, recognizing their invaluable role in the patient experience. They are not only a critical support system for patients and families, but also a vital reminder that health care goes beyond treatment—it includes dignity, kindness, and the simple but powerful acts of human connection.

"Volunteering is incredibly rewarding because you can see the impact right away. If I can brighten even one person's day and make their hospital stay a bit easier, then I know I've made a difference."

Jesse Frija-Gruman,
 a dedicated hospital volunteer.



Spreading cheer through holiday gift baskets

Last holiday season, the MUHC Foundation spread cheer to families in need through our Holiday Basket initiative. Among the recipients was Alfred McLean, whose life was saved and transformed by the care he received at the MUHC. After a heart attack in 2010, he underwent triple bypass surgery and later received a left ventricular assist device to support his heart. Celebrating his first Christmas outside the hospital in years, Alfred was once again reminded that the MUHC community is by his side.

For the second year in a row, he received a holiday basket filled with food, clothing, and personalized gifts prepared by MUHC Foundation staff. These gestures, simple yet profound, extend the spectrum of care beyond the hospital walls by showing patients and families that they are not alone.

This year's initiative supported 27 families referred through social services at MUHC hospitals.

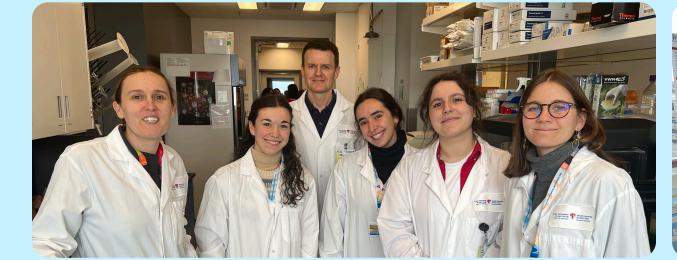
Our staff donated and helped raise \$4,000 and collected 60 large bags of clothing to make the baskets possible. Each was carefully prepared with food, gift cards, clothing, and essentials to ease the burden of the holiday season and ensure that those facing challenges could still experience joy, dignity, and comfort.

"It's wonderful to see the MUHC Foundation helping patients in this way—it's all part of a whole-person approach to care that makes a meaningful difference in patients' lives."

— **Dr. Renzo Cecere,** Cardiac Surgeon, MUHC.









A winter wonderland at the MUHC

On December 12, 2024, the MUHC's Glen site was transformed into a festive winter wonderland. Staff from the MUHC's Glen site gathered to celebrate the season in a joyful atmosphere filled with music, treats, and cheer.

The celebration featured a live jazz band performing holiday classics, while visitors warmed up with hot chocolate and enjoyed an array of sweet and savory snacks. To spread even more cheer, the MUHC Foundation handed out hundreds of gifts to health care workers and added extra excitement with games like Spin-the-Wheel, offering chances to win fun prizes.

More than 2,000 people took part in the festivities, enjoying a moment to pause, connect with colleagues, and share in the holiday spirit. The event offered a well-deserved break for those who devote their days to caring for others, creating lasting memories during a busy time of year.

The Winter Wonderland gathering reflects our commitment to supporting health care workers and building a strong sense of community across the MUHC.



Seeing your impact firsthand: Touring the Living Lab & **Electrophysiology** Suite

This year, MUHC Foundation donors were invited to see the powerful impact of their generosity through special tours of the Living Lab and the Electrophysiology (EP) Suite. These visits offered a unique, behind-the-scenes look at how philanthropy is transforming care and innovation at the MUHC.

The EP Suite, made possible by \$6 million in donor support, is a state-of-the-art facility where advanced procedures for complex heart rhythm disorders are performed. With its leading-edge technology, the suite is helping physicians deliver safer, more precise, and more effective care to patients with life-threatening cardiac conditions.

Donors also visited the Living Lab at the Montreal Chest Institute, funded through our \$10 million *Dream* Big: Breathe Easier campaign. This innovative space is dedicated to revolutionizing respiratory care, powering research, collaboration, and patient-centred approaches to improve quality of life for those with chronic lung disease.

By opening these doors to MUHC Foundation donors, we demonstrated how every contribution fuels breakthroughs that directly touch patients' lives and advance the future of health care in Quebec.

"The EP suite, funded by your donations, will enable us to efficiently treat more patients requiring complex heart rhythm procedures, and more quickly. This will reduce critical delays, which can often mean the difference between life and death."

— **Dr. Vidal Essebag,** Clinician Scientist and Director of Cardiac Electrophysiology at the MUHC.



Le Bal Rouge 2025





Le Bal Rouge 2025 marked a decade of innovation at the McGill University Health Centre (MUHC)'s Glen site, where patient care and research have come together under one roof to revolutionize health care. Over 600 community members, business leaders, and philanthropists gathered to celebrate this remarkable achievement and focus on the future of medicine.

Sponsored by AtkinsRéalis, Fédération des caisses Desjardins du Québec, Merck Canada, and Rio Tinto, the gala raised an extraordinary \$2,106,445 to fuel lifesaving innovation at the MUHC. From bioprinting lung tissue to testing cancer treatment on lab-grown tumors, the work being done at the MUHC pushes the limits of what's possible in modern medicine.

Created in 2016, Le Bal Rouge has now raised over \$10,856,445 in support of excellence in patient care, research, and teaching —cementing its place as one of Montreal's most glamorous and impactful philanthropic events.

\$10,856,445

MUHC's Got Talent





On November 5, 2024, MUHC health care staff and supporters stepped out of the clinic and onto the stage at the Beanfield Theatre for MUHC's Got Talent, sponsored by Heritage MD. Created by the MUHC Foundation and inspired by the hit television show, this unique event showcases the creativity and dedication of the MUHC's community while raising vital funds for lifesaving care and research.

This year's performances reflected the incredible versatility of MUHC's health care workers and supporters, with acts ranging from a tango inspired by Buenos Aires to Nashville-style line dancing. Lachine Hospital's Hélène Gagnon and Myriam Ménard captivated the crowd with La Vie en Rose, while the POWER Hub choir raised their voices for women's heart health.

Since 2022, MUHC's Got Talent has raised an outstanding \$1.23 million for causes across the MUHC—from women's health to respiratory care proving that when our community unites, the impact is extraordinary.

\$1,230,000

The Beat's Raise Craze







Last October, The Beat 92.5 and Pink in the City teamed up with the MUHC Foundation for the 9th edition of Raise Craze. The four radio hosts, Lee Haberkorn, Claudia Marques, Marc Bergman, and Kim Kieran dyed or shaved their hair to rally Quebecers in support of breast cancer care. Their bold actions inspired the community to step up, raising an incredible \$95,000, with la Vie en Rose generously matching donations up to \$35,000.

Funds are supporting the MUHC's Breast Clinic Wellness Program, which helps women heal physically, emotionally, and mentally after breast cancer treatment. Since partnering with the MUHC Foundation in 2016, Pink in the City and Raise Craze have raised more than \$1 million for breast cancer research and care—bringing hope to thousands of women and their families each year.

With every shaved head, every pink-dyed strand, and every act of generosity, Raise Craze reminds us of the power of community to strike out breast cancer and help women not only survive, but thrive.

\$95,000

Community **Events**

EVENT	RAISED	EVENT	RAISED
Raymond James softball tournament	\$33,493 in support of breath- taking respiratory research and breath-giving care	Pink in the City Gala	\$119,583.70 in support of the MUHC's Breast Clinic Wellness Program
PBY Canso event	\$246,660 in support of cutting-edge cardiology equipment	Sir Wilfred Laurier School Board Raise Craze	\$46,239 in support of the MUHC's Breast Clinic Wellness Program
The PINK Charity softball tournament	\$74,120 in support of breast cancer care and research	Sharon Stern's Women's Health Cocktail	\$44,400 in support of women's health research
Dan Klimas Drive for the Cure	\$162,160 in support of lymphoma research	Scotia Bank Cocktail and Conference for Women's Health	\$40,532 in support of women's health research

The MUHC Foundation is accredited by Imagine Canada



The MUHC Foundation is proudly accredited by Imagine Canada for excellence in accountability, transparency, and governance. This national program sets the benchmark for leadership among charities and non-profits, and the Imagine Canada seal of excellence demonstrates that the MUHC Foundation has met rigorous standards and is committed to strong governance.

We are honoured to be only the second hospital foundation in Quebec to achieve this prestigious designation.

"Imagine Canada accreditation reflects the unwavering dedication of our board of directors, employees, and volunteers. This recognition empowers us to keep advocating for better health care in Quebec."

— Marie-Hélène Laramée, President and CEO, MUHC Foundation.

The MUHC Foundation is named one of Canada's Most Admired™ **Corporate Cultures in 2025**



After earning our first accreditation in 2023, the MUHC Foundation is proud to once again be named one of Canada's Most Admired™ Corporate Cultures. This back-to-back recognition is a true celebration of our people and our culture, underscoring our dedication to fostering an open, transparent, and respectful workplace that values communication and embraces innovation.

"Being named one of Canada's Most Admired™ Corporate Cultures for the second time is a proud moment for all of us at the MUHC Foundation. This recognition reflects the passion and commitment of our entire team, whose collaboration and dedication drive everything we do. A strong, positive culture is the cornerstone of our success and empowers us to make a lasting impact in the community we serve."

— Marie-Hélène Laramée, President and CEO, MUHC Foundation.

Canada's Most Admired™ Corporate Cultures is administered by Waterstone Human Capital, the country's leading cultural talent management firm.

Fondation Yvon Michel

\$250,000 in support of

metastatic breast cancer

research

2024-25 Press Releases

APRIL 2024	The MUHC Foundation & The Rossy Foundation fund a project to eradicate hepatitis C in Montreal.	OCTOBER 2024	The MUHC Foundation and The Beat 92.5's Raise Craze raises \$95,000 to help strike out breast cancer.
MAY 2024	Heritage MD donates \$500,000 to the MUHC Foundation to fund innovation at the McGill University Health Centre.	NOVEMBER 2024	The MUHC Foundation's MUHC's Got Talent is another success!
	The Doggone Foundation donates \$150,000 to the MUHC Foundation to support breast cancer research.	DECEMBER 2024	The McGill University Health Centre's Dr. Renzo Cecere wins the 2024 Trottier Webster Innovation Award.
JUNE 2024	The MUHC Foundation's Le Bal Rouge Gala raises a record-breaking \$2,050,000 for cancer research at the MUHC.	JANUARY 2025	MUHC Foundation launches \$3 million palliative care campaign.
	Fiera Capital and the MUHC Foundation announce the winners of the awards for academic excellence in health care research.	FEBRUARY 2025	Shining a spotlight on the Montreal Chest Institute.
JULY 2024	Presidents Cup names the MUHC Foundation a charitable beneficiary and contributes \$250,000 toward transformative	MARCH 2025	MUHC Foundation joins Women's Health Collective Canada, bringing national alliance to Quebec.
	helipad project.	_	MUHC Foundation receives \$2 million donation to establish the MUHC's Metabolic Centre of Excellence.

Financial Highlights

Statement of Operations For the fiscal year ending on March 31, 2025

Revenue

Donations and grants	\$29,719,25
Estates	\$2,605,24
Activities	\$4,151,02
	\$36,475,51
Expenditures	
Administrative costs	\$835,000
Compensation and benefits	\$4,608,64
Fundraising and campaign costs	\$1,576,62
	\$7,020,270

Investment income	\$16,695,873
Investment management fees	\$(794,698)
Other income	\$159,903
	\$16,061,078
Excess of revenue over expenditures before the following	\$45,516,326
Distributions for the benefit of the MUHC	\$(34,493,794)
Excess of revenue over expenses for the year	\$11,022,532

Statement of financial position

March 31, 2025

Fund balances

Funds held by Trustees

Current	
Cash	\$5,158,549
Other receivables	\$36,021
Prepaid expenses and other assets	\$217,253
	\$5,411,823
Investments	\$153,120,272
Leasehold improvements	\$57,957
Artwork	\$1,676,891
Land and building	\$26,719,588
	\$186,986,531
Liabilities and Capital	
Current	
Accounts payable and accrued liabilities	\$1,464,587
Payable to the MUHC	\$676,018
	\$2,140,605
Mortgage on land and building	\$26,719,588
	\$28,860,193

\$186,986,531

\$151,398,507

\$158,126,338

\$6,727,831

The Honour Roll lists the individuals, companies and foundations who have made exemplary donations in 2024-2025.

Visionaries

Anonymous (1)

Association of Physicians of the MUHC Department of Medicine

Marilyn Avrith

Fondation Courtois

Doggone Foundation

The Rossy Foundation

Influencers \$100,000 to \$999,999

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